



SALCON BERHAD [200201026133 (593796-T)]

**CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
AT 31 DECEMBER 2025 – UNAUDITED**

	31/12/2025	31/12/2024
	RM'000	RM'000
Assets		
Property, plant and equipment	84,720	67,205
Right-of-use assets	33,168	11,982
Intangible assets	48,015	30,791
Investment properties	9,660	8,057
Investment in associate	-	-
Investment in joint ventures	25,671	26,295
Other investments	63,602	54,693
Deferred tax assets	12,782	13,360
Trade and other receivables	22,770	23,004
Total non-current assets	300,388	235,387
Trade and other receivables	168,447	59,564
Contract assets	43,420	97,530
Inventories	10,396	115,396
Other investment	4,446	8,991
Current tax assets	1,788	3,485
Assets classified as held for sale	445	445
Cash and cash equivalents	136,669	143,669
Total current assets	365,611	429,080
Total assets	665,999	664,467
Equity		
Ordinary share capital	495,228	465,184
Reserves	(6,890)	(7,072)
Accumulated losses	(35,072)	(46,662)
Total equity attributable to owners of the Company	453,266	411,450
Non-controlling interests	2,000	9,123
Total equity	455,266	420,573
Liabilities		
Trade and other payables	18,794	15,400
Loans and borrowings	15,318	16,672
Lease liabilities	31,794	9,972
Deferred tax liabilities	13,179	10,747
Total non-current liabilities	79,085	52,791
Trade and other payables	112,871	140,780
Contract liabilities	380	380
Lease liabilities	3,430	2,752
Loans and borrowings	13,496	46,810
Current tax liabilities	1,471	381
Total current liabilities	131,648	191,103
Total liabilities	210,733	243,894
Total equity and liabilities	665,999	664,467
Net assets per share (RM)	0.40	0.41

The Condensed Consolidated Statement of Financial Position should be read in conjunction with the Audited Financial Statements for the year ended 31 December 2024 and the accompanying explanatory notes attached to the interim financial statements.