



**CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION  
AT 31 MARCH 2026 – UNAUDITED**

	<b>31/03/2026</b>	31/12/2025
	<b>RM'000</b>	RM'000
<b>Assets</b>		
Property, plant and equipment	<b>86,298</b>	85,250
Right-of-use assets	<b>34,381</b>	33,577
Intangible assets	<b>34,131</b>	34,425
Investment properties	<b>11,555</b>	11,555
Investment in associate	-	-
Investment in joint ventures	<b>26,751</b>	25,671
Other investments	<b>71,133</b>	63,602
Deferred tax assets	<b>13,430</b>	10,227
Trade and other receivables	<b>90,704</b>	90,704
<b>Total non-current assets</b>	<b><u>368,383</u></b>	<u>355,011</u>
Trade and other receivables	<b>104,906</b>	81,405
Contract assets	<b>38,635</b>	61,097
Inventories	<b>14,384</b>	12,426
Other investment	<b>4,404</b>	4,403
Current tax assets	<b>803</b>	1,801
Assets classified as held for sale	<b>12,068</b>	12,068
Cash and cash equivalents	<b>143,130</b>	137,326
<b>Total current assets</b>	<b><u>318,330</u></b>	<u>310,526</u>
<b>Total assets</b>	<b><u><u>686,713</u></u></b>	<u><u>665,537</u></u>
<b>Equity</b>		
Ordinary share capital	<b>495,228</b>	495,228
Reserves	<b>(6,578)</b>	(6,886)
Accumulated losses	<b>(35,021)</b>	(39,306)
<b>Total equity attributable to owners of the Company</b>	<b><u>453,629</u></b>	<u>449,036</u>
<b>Non-controlling interests</b>	<b>(721)</b>	6,811
<b>Total equity</b>	<b><u><u>452,908</u></u></b>	<u><u>455,847</u></u>
<b>Liabilities</b>		
Trade and other payables	<b>24,614</b>	19,239
Loans and borrowings	<b>24,662</b>	15,948
Lease liabilities	<b>33,560</b>	32,116
Deferred tax liabilities	<b>9,655</b>	7,142
<b>Total non-current liabilities</b>	<b><u>92,491</u></b>	<u>74,445</u>
Trade and other payables	<b>122,842</b>	117,404
Contract liabilities	<b>1,456</b>	380
Lease liabilities	<b>3,172</b>	3,451
Loans and borrowings	<b>13,315</b>	12,964
Current tax liabilities	<b>529</b>	1,046
<b>Total current liabilities</b>	<b><u>141,314</u></b>	<u>135,245</u>
<b>Total liabilities</b>	<b><u><u>233,805</u></u></b>	<u><u>209,690</u></u>
<b>Total equity and liabilities</b>	<b><u><u>686,713</u></u></b>	<u><u>665,537</u></u>
Net assets per share (RM)	<b>0.40</b>	0.40

The Condensed Consolidated Statement of Financial Position should be read in conjunction with the Audited Financial Statements for the year ended 31 December 2025 and the accompanying explanatory notes attached to the interim financial statements.



**CONDENSED CONSOLIDATED STATEMENTS OF PROFIT OR LOSS  
FOR THE FIRST QUARTER ENDED 31 MARCH 2026 – UNAUDITED**

	Individual Quarter		Cumulative Quarter	
	<b>Current Year Quarter</b>	Preceding Year Corresponding Quarter	<b>Current Year ToDate</b>	Preceding Year Corresponding Period
	<b>31/03/2026 RM'000</b>	31/03/2025 RM'000	<b>31/03/2026 RM'000</b>	31/03/2025 RM'000
<b>Revenue</b>	<b>70,723</b>	181,098	<b>70,723</b>	181,098
Cost of sales	<b>(61,439)</b>	(153,316)	<b>(61,439)</b>	(153,316)
<b>Gross Profit</b>	<b>9,284</b>	27,782	<b>9,284</b>	27,782
Other income	<b>11,512</b>	1,871	<b>11,512</b>	1,871
Other expenses	<b>(2,914)</b>	(1,588)	<b>(2,914)</b>	(1,588)
Distribution expenses	<b>(1,648)</b>	(707)	<b>(1,648)</b>	(707)
Administrative expenses	<b>(19,786)</b>	(12,789)	<b>(19,786)</b>	(12,789)
<b>Profit/(Loss) from operating activities</b>	<b>(3,552)</b>	14,569	<b>(3,552)</b>	14,569
Finance costs	<b>(1,227)</b>	(1,037)	<b>(1,227)</b>	(1,037)
Finance income	<b>521</b>	1,792	<b>521</b>	1,792
Share of profit of equity-accounted associate/ joint ventures, net of tax	<b>1,079</b>	1,188	<b>1,079</b>	1,188
<b>Profit/(Loss) before tax</b>	<b>(3,179)</b>	16,512	<b>(3,179)</b>	16,512
Tax expense	<b>(38)</b>	(5,098)	<b>(38)</b>	(5,098)
<b>Profit/(Loss) for the period</b>	<b>(3,217)</b>	11,414	<b>(3,217)</b>	11,414
<b>Profit/(Loss) attributable to:</b>				
Owners of the Company	<b>(453)</b>	13,124	<b>(453)</b>	13,124
Non-controlling interests	<b>(2,764)</b>	(1,710)	<b>(2,764)</b>	(1,710)
<b>Profit/(Loss) for the period</b>	<b>(3,217)</b>	11,414	<b>(3,217)</b>	11,414
Basic earnings per ordinary share (sen)	<b>(0.04)</b>	1.27	<b>(0.04)</b>	1.27

The Condensed Consolidated Income Statement should be read in conjunction with the Audited Financial Statements for the year ended 31 December 2025 and the accompanying explanatory notes attached to the interim financial statements.



**CONDENSED CONSOLIDATED STATEMENTS OF OTHER COMPREHENSIVE INCOME  
FOR THE FIRST QUARTER ENDED 31 MARCH 2026 – UNAUDITED**

	Individual Quarter		Cumulative Quarter	
	Current Year Quarter	Preceding Year Corresponding Quarter	Current Year ToDate	Preceding Year Corresponding Period
	31/03/2026 RM'000	31/03/2025 RM'000	31/03/2026 RM'000	31/03/2025 RM'000
<b>Profit/(Loss) for the period</b>	<b>(3,217)</b>	11,414	<b>(3,217)</b>	11,414
<b>Items that are or may be reclassified subsequently to profit or loss:</b>				
Foreign currency translation differences for foreign operations	<b>308</b>	(235)	<b>308</b>	(235)
<b>Total other comprehensive income/(expense)</b>	<b>308</b>	(235)	<b>308</b>	(235)
<b>Total comprehensive income/(expense) for the period</b>	<b>(2,909)</b>	11,179	<b>(2,909)</b>	11,179
<b>Total comprehensive income/(expense) attributable to:</b>				
Owners of the Company	<b>(145)</b>	12,889	<b>(145)</b>	12,889
Non-controlling interests	<b>(2,764)</b>	(1,710)	<b>(2,764)</b>	(1,710)
<b>Total comprehensive income/(expense) for the period</b>	<b>(2,909)</b>	11,179	<b>(2,909)</b>	11,179

The Condensed Consolidated Statement of Comprehensive Income should be read in conjunction with the Audited Financial Statements for the year ended 31 December 2025 and the accompanying explanatory notes attached to the interim financial statements.



**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY  
FOR THE FIRST QUARTER ENDED 31 MARCH 2026 – UNAUDITED**

	← Attributable to Owners of the Company →						Non-controlling interests	Total equity
	← Non – distributable →			Distributable				
	Ordinary share capital	Translation reserve	Treasury shares	Accumulated losses	Total			
RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000		
<b>At 1 January 2025</b>	465,184	(7,001)	(71)	(46,662)	411,450	9,123	420,573	
Total comprehensive income/(expense) for the period	-	(235)	-	13,124	12,889	(1,710)	11,179	
Changes in ownership interest in subsidiaries	-	-	-	-	-	(60)	(60)	
Dividends to non-controlling interest	-	-	-	-	-	-	-	
<b>At 31 March 2025</b>	<b>465,184</b>	<b>(7,236)</b>	<b>(71)</b>	<b>(33,538)</b>	<b>424,339</b>	<b>7,353</b>	<b>431,692</b>	
<b>At 1 January 2026</b>	495,228	(6,815)	(71)	(34,568)	453,774	2,073	455,847	
Total comprehensive income/(expense) for the period	-	308	-	(453)	(145)	(2,764)	(2,909)	
Redemption of preference share	-	-	-	-	-	(30)	(30)	
<b>At 31 March 2026</b>	<b>495,228</b>	<b>(6,507)</b>	<b>(71)</b>	<b>(35,021)</b>	<b>453,629</b>	<b>(721)</b>	<b>452,908</b>	

The Condensed Consolidated Statement of Changes in Equity should be read in conjunction with the Audited Financial Statements for the year ended 31 December 2025 and the accompanying explanatory notes attached to the interim financial statements.

**CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE FIRST QUARTER ENDED 31 MARCH 2026 – UNAUDITED**

	<b>3 months Ended 31/03/2026 RM'000</b>	<b>3 months Ended 31/03/2025 RM'000</b>
<b><u>Cash flows from operating activities</u></b>		
Profit before tax	(3,179)	16,512
Adjustments for :		
- Non-cash items	(2,582)	2,335
- Non-operating items	705	(801)
Operating profit/(loss) before changes in working capital	<u>(5,056)</u>	<u>18,046</u>
Changes in working capital	8,905	13,459
Cash generated from/(used in) operations	<u>3,849</u>	<u>31,505</u>
Interest paid	(346)	(317)
Income taxes paid	(246)	84
<b>Net cash generated from/(used in) operating activities</b>	<b><u>3,257</u></b>	<b><u>31,272</u></b>
<b><u>Cash flows from investing activities</u></b>		
- Proceeds from disposal of property, plant and equipment	190	
- Acquisition of non-controlling interest in subsidiary	-	(60)
- Acquisition of property, plant and equipment	(4,577)	(3,703)
- Redemption of preference shares	(30)	-
- Construction of solar service concession intangible asset	(48)	-
- Dividends received from :		
- Other investments	2	41
- Interest received	521	1,792
<b>Net cash (used in)/generated from investing activities</b>	<b><u>(3,942)</u></b>	<b><u>(1,930)</u></b>
<b><u>Cash flows from financing activities</u></b>		
- Proceeds from exercise of warrants	-	
- Drawdown from borrowings	9,956	3,923
- Interest paid	(880)	(720)
- Repayment of borrowings	362	(31,175)
- Dividends paid to non-controlling interests	(15)	-
- Repayment of lease liabilities	(1,023)	(596)
- Repayment of finance lease liabilities	(1,344)	(2,111)
<b>Net cash generated from/(used in) financing activities</b>	<b><u>7,056</u></b>	<b><u>(30,679)</u></b>
Net increase in cash and cash equivalents	6,371	(1,337)
Cash and cash equivalents at beginning of period	137,325	143,638
Exchange differences on translation of the financial statements of foreign entities	(566)	560
<b>Cash and cash equivalents at end of period</b>	<b><u>143,130</u></b>	<b><u>142,861</u></b>

The Condensed Consolidated Statement of Cash Flows should be read in conjunction with the Audited Financial Statements for the year ended 31 December 2025 and the accompanying explanatory notes attached to the interim financial statements.



**CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE FIRST QUARTER ENDED 31 MARCH 2026 – UNAUDITED**

The cash and cash equivalents comprise the following balance sheet amounts:

	<b>3 months Ended 31/03/2026 RM'000</b>	<b>3 months Ended 31/03/2025 RM'000</b>
Cash and bank balances	<b>35,554</b>	26,700
Deposits placed with licensed banks	<b>107,576</b>	116,191
	<b>143,130</b>	142,891
Pledged deposits	-	(30)
	<b>143,130</b>	142,861

The Condensed Consolidated Statement of Cash Flows should be read in conjunction with the Audited Financial Statements for the year ended 31 December 2025 and the accompanying explanatory notes attached to the interim financial statements.

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**NOTES TO THE INTERIM FINANCIAL STATEMENTS FOR THE FIRST QUARTER ENDED 31 MARCH 2026****(i) EXPLANATORY NOTES PURSUANT TO MFRS 134 – Interim Financial Reporting****1. Basis of Preparation**

The interim financial statements are unaudited and have been prepared in accordance with MFRS 134 – *Interim Financial Reporting* and paragraph 9.22 of the Listing Requirements of Bursa Malaysia Securities Berhad. It also complies with IAS 34 – *Interim Financial Reporting* issued by the International Accounting Standards Board (IASB).

The interim financial statements should be read in conjunction with the audited financial statements for the year ended 31 December 2025 and with the explanatory notes attached herein. These explanatory notes provide an explanation of events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the last audited financial statements for year ended 31 December 2025. The audited financial statements of the Group as at and for the year ended 31 December 2025 were prepared under Malaysian Financial Reporting Standards (MFRSs).

**1.1 Significant Accounting Policies**

The accounting policies adopted by the Group in this interim financial report are consistent with those adopted in the audited financial statements for year ended 31 December 2025 except for the adoption of the following new and revised MFRSs, Amendments to MFRSs and IC Interpretations by the Group with effect from 1 January 2026.

***MFRS Accounting Standards, interpretations and amendments effective for annual periods beginning on or after 1 January 2026***

- Amendments to MFRS 9, Financial Instruments and MFRS 7, Financial Instruments: Disclosures – Classification and Measurement of Financial Instruments
- Amendments that are part of Annual Improvements – Volume 11:
  - Amendments to MFRS 1, First-time Adoption of Malaysian Financial Reporting Standards
  - Amendments to MFRS 7, Financial Instruments: Disclosures
  - Amendments to MFRS 9, Financial Instruments
  - Amendments to MFRS 10, Consolidated Financial Statements
  - Amendments to MFRS 107, Statement of Cash Flows
- Amendments to MFRS 9, Financial Instruments and MFRS 7, Financial Instruments: Disclosures – Contracts Referencing Nature-dependent Electricity

***MFRS Accounting Standards, interpretations and amendments effective for annual periods beginning on or after 1 January 2027***

- MFRS 18, Presentation and Disclosure in Financial Statements
- MFRS 19, Subsidiaries without Public Accountability: Disclosures
- Amendments to MFRS 121, *The Effects of Changes in Foreign Exchange Rates – Translation to a Hyperinflationary Presentation Currency*

***MFRS Accounting Standards, interpretations and amendments effective for annual periods beginning on or after a date yet to be confirmed***

- Amendments to MFRS 10, Consolidated Financial Statements and MFRS 128, Investments in Associates and Joint Ventures – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The Group and the Company plan to apply the abovementioned accounting standards, interpretations and amendments:

- from the annual period beginning on 1 January 2026 for the amendments that are effective for annual periods beginning on or after 1 January 2026.
- from the annual period beginning on 1 January 2027 for the amendments that are effective for annual periods beginning on or after 1 January 2027.
- from the annual period beginning on 1 January 2028 for the accounting standards that are effective for annual periods beginning on or after 1 January 2028, except for MFRS 19 which is not applicable to the Group and the Company.

The initial application of the abovementioned amendments are not expected to have any material financial impact to the current period and prior year financial statements of the Group.

## **2. Preceding Annual Financial Statement**

The audit report of the Group's annual financial statements prepared under MFRSs for the year ended 31 December 2025 was not subject to any qualification.

## **3. Seasonal or Cyclical Factors**

The principal activities of the Group are not subject to any seasonal or cyclical changes.

## **4. Unusual Items that Affect the Financial Statements**

There were no unusual items affecting the assets, liabilities, equity, net income or cash flows of the Group for the quarter ended 31 March 2026.

## **5. Material Changes in Estimates**

There were no changes in the estimates of amounts reported in prior financial years that have a material effect in the current interim period.

## **6. Debt and Equity Securities**

There were no issuance and repayment of debt securities, share buy-backs, share cancellations, shares held as treasury shares and resale of treasury shares for the quarter ended 31 March 2026.

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## 7. Segmental Reporting

The segmental revenue and results of the Group for the quarter ended 31 March 2026 are as follows:-

	Constructions RM'000	Glove Manufacturing RM'000	Healthcare RM'000	Property Development RM'000	Trading & Services RM'000	Renewable Energy RM'000	Investment Holdings RM'000	Consolidated RM'000
<b>Segment profit/(loss)</b>	(1,695)	44	(1,730)	(252)	1,920	(352)	7,386	5,321
<i>Included in the measure of segment profit are:</i>								
Revenue from external customers	47,702	9,181	11,078	-	2,265	462	33	70,723
Share of profit of associate	-	-	-	-	(1)	-	-	(1)
Share of profit of joint venture	5	-	-	-	1,074	-	-	1,079
<i>Not included in the measure of segment profit but provided to CODM:</i>								
Depreciation and amortization	(340)	(1,121)	(2,473)	(57)	(743)	(201)	(49)	(4,984)
Finance costs	(81)	(66)	(590)	(311)	(157)	(28)	5	(1,227)
Finance income	152	-	-	4	-	3	362	521
Income tax expense	(6)	-	-	(1)	-	-	(31)	(38)
<b>Segment assets</b>	203,657	31,147	114,448	58,843	71,310	32,665	172,643	686,713
<i>Included in the measure of segment assets are:</i>								
Investment in associate	-	-	-	-	-	-	-	-
Investment in joint venture	2,037	-	-	-	24,714	-	-	25,671
Additions to non-current assets other than financial instruments and deferred tax assets	83	-	6,559	-	(1)	-	4	6,644

**Reconciliations of reportable segment profit or loss, assets and other material items**

	<b>RM'000</b>
<b>Profit or loss</b>	
Total profit or loss for reportable segments	5,321
Depreciation and amortisation	(4,984)
Finance costs	(1,227)
Finance income	521
Unrealised/ realised foreign exchange gain/(loss)	(707)
Unallocated expenses:	
Corporate expenses	(2,103)
Consolidated profit/(loss) before tax	<u>(3,179)</u>

**8. Valuations of Property, Plant and Equipment**

There was no revaluation of property, plant and equipment during the quarter ended 31 March 2026. The valuation of land and buildings have been brought forward without amendment from the previous annual audited report.

**9. Material Events Subsequent to the End of the Interim Period**

There were no material events subsequent to the end of the interim period up to 14 May 2026 (being the last practicable date which is not earlier than 7 days from the date of issue of this quarterly report), that have not been reflected in the financial statement for the interim period.

**10. Effect of Changes in the Composition of the Group**

There were no changes in the composition of the Group for the current quarter and financial period to-date.

**11. Changes in Contingent Liabilities/Contingent Assets**

The contingent liabilities as at financial period ended 31 March 2026 are as follows:-

	<b>RM'000</b>
(i) Bank guarantees given to third parties relating to performance, tenders and advance payment bonds	<u>83,517</u>
(ii) Claims related to breach of the contract by Aspen Glove Sdn Bhd	<u>173,980</u>

The details of the litigation are reported in Part B (Note 4).

**12. Net assets (NA) per share**

The NA per share is derived as follows:-

	<b>RM'000</b>
Shareholders funds	453,629
No. of shares	<u>1,135,266</u>
NA per share (RM)	<u>0.40</u>



**B. ADDITIONAL DISCLOSURE PURSUANT TO THE LISTING REQUIREMENTS OF THE BURSA MALAYSIA SECURITIES BERHAD**

**1. Taxation**

The breakdown of tax charge is as follows:-

	Current Quarter Ended 31/03/2025 RM'000	Cumulative Quarter To-date 31/03/2025 RM'000
Continuing operations		
Malaysia - current period	38	38
	38	38

The Group's higher effective tax rate (excluding the results of associates and joint ventures which are equity accounted net of tax) in the cumulative quarter to-date is primarily attributed to certain expenses which were not deductible for taxation purposes and the non-availability of group relief where tax losses of certain subsidiary companies cannot be set off against the taxable income of other subsidiary companies.

**2. Status of Corporate Proposals**

On 24 March 2023, Nusantara Megajuta Sdn Bhd ("NMSB" or "Landowner"), an indirect wholly-owned subsidiary of Salcon, entered into a Joint Venture Agreement with EXSIM Kebun Teh Sdn Bhd to undertake a multiple phased mixed-use development comprising of service apartments and retail units on 2 adjoining parcels of 99 years' leasehold land held under HSD 482930, PTB 22841 and HSD 482931, PTB 22842, Bandar Johor Bahru, Daerah Johor Bahru.

The status of the utilisation of the Landowner's Entitlement to be received of RM140.00 million as at 14 May 2026 is as follows: (being the last practicable date which is not earlier than 7 days from the date of issue of this quarterly report):-

Purpose	Proposed Utilisation	Actual Utilisation	Estimated Timeframe for Utilisation	Deviation		Explanation
	RM'000	RM'000		RM'000	%	
Repayment of bank borrowings	28,000	(31,524)	Within 12 months from the last collection date	(3,524)	(13)	Completed
Working capital	112,000	(38,476)	Within 12 months from the last collection date	NA	NA	Not Completed
<b>Total</b>	<b>140,000</b>	<b>(70,000)</b>		-	-	-



On 18 August 2025, Salcon Development Sdn Bhd (“SDSB”), a wholly-owned subsidiary of Salcon, entered into a Sale and Purchases Agreement For Share with Kota Platinum Sdn Bhd for the disposal of the entire Share held in Prestasi Kemas Sdn Bhd (“PKSB”), an 70%-owned subsidiary of SDSB.

The status of the utilisation of the sale consideration to be received of RM36.57 million as at 14 May 2026 is as follows: (being the last practicable date which is not earlier than 7 days from the date of issue of this quarterly report):-

Purpose	Proposed Utilisation	Actual Utilisation	Estimated Timeframe for Utilisation	Deviation		Explanation
	RM'000	RM'000		RM'000	%	
Estimated expenses relating to the disposal	200	-	Within 6 months	NA	NA	NA
Future Investment and Working capital	36,367	-	Within 12 months	NA	NA	NA
<b>Total</b>	<b>36,567</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>

### 3. Group Borrowings and Debt Securities

Total Group borrowings as at 31 March 2026 are as follows:

	As at 1st quarter ended 2026		
	Long term	Short term	Total borrowings
	RM'000 denomination	RM'000 denomination	RM'000 denomination
<b><u>Secured</u></b>			
Term loans	13,432	24	13,456
Finance lease liabilities	9,887	2,402	12,290
<b><u>Unsecured</u></b>			
Term loans	1,343	360	1,703
Bankers' Acceptance	-	10,529	10,529
	<b>24,662</b>	<b>13,315</b>	<b>37,978</b>

	As at 1st quarter ended 2025		
	Long term	Short term	Total borrowings
	RM'000 denomination	RM'000 denomination	RM'000 denomination
<b>Secured</b>			
<i>Term loans</i>	3,602	8,004	11,605
<i>Finance lease liabilities</i>	9,539	2,544	11,825
<b>Unsecured</b>			
<i>Term loans</i>	1,703	360	2,063
<i>Bankers' Acceptance</i>	-	8,624	8,624
	14,844	19,274	34,118

For the year to-date financial quarter under review, the Group has recorded borrowings of RM37.98 million as compared to RM34.12 million for corresponding period in the immediate preceding year. The movement in the borrowings was mainly attributed to the drawdown of term loans and bankers' acceptance.

There were no bank borrowings denominated in foreign currencies as at the reporting date.

#### 4. Changes in Material Litigation

There was no material update as at 14 May 2026 (being the last practicable date which is not earlier than 7 days from the date of issue of this quarterly report) except for the following:-

**(i) Aspen Glove Sdn Bhd (“AGSB” or “Plaintiff”) vs JR Engineering and Medical Technologies (M) Sdn Bhd (“JREMT” or “Defendant”)**

On 13 January 2021, JREMT had entered into a Sale and Distribution Agreement with AGSB (“Contract”), for the sale and purchase of gloves produced by AGSB in year 2021. On 4 November 2022, JREMT served a letter of demand on the Plaintiff via its solicitors, Messrs Rosli Dahlan Saravana Partnership, to demand the sum of RM22,363,243.07, being unutilised funds under the Contract.

However, the Plaintiff had on 5 December 2022 filed an Originating Summons with the High Court of Malaya at Shah Alam, Selangor Darul Ehsan, Originating Summons No. BA24NCC-118-12/2022, (“Originating Summons”) against the Defendant for the following reliefs :

- (i) a declaration that the letter of demand dated 4 November 2022 is invalid and void;
- (ii) an injunction restraining the Defendant whether by itself or through its agents or representatives from filing or presenting a winding up petition based on the notice of demand dated 4 November 2022 until the disposal of the Originating Summons;
- (iii) an injunction restraining the Defendant whether by itself or through its agents or representative from advertising a winding up petition based on the notice of demand dated 4 November 2022 until the disposal of the Originating Summons;
- (iv) costs; and
- (v) other reliefs the Court deems fit.

JREMT is advised by its solicitors that AGSB's Originating Summons is non-meritorious and JREMT will oppose to the Originating Summons without hesitant. In connection thereto, JREMT had on 19 December 2022 filed an Affidavit in Reply to oppose the Originating Summons, which includes a counterclaim, as follows:

- (a) That the Plaintiff do pay RM22,363,243.07.
- (b) Alternatively, declaration that the Plaintiff is liable to account to the Defendant for the sum of RM22,363,243.07 as a constructive trustee;
- (c) Pre-judgement interests pursuant to Section 11 of the Civil Law Act 1956;
- (d) Post-judgement interests;
- (e) Costs; and
- (f) Such further and/or other reliefs that this Honourable Court deems just and proper.

In relation to the Originating Summons (Summons No.: BA-24NCC-118-12/2022):

- (i) Further to the counterclaim filed by JREMT on 19 December 2022, JREMT had on 27 December 2022 filed an application for interim injunction to, amongst others, preserve the RM22,363,243.07 pending the disposal of JREMT's counterclaim ("Interim Injunction Application").
- (ii) On 20 January 2023, the court granted an ex-parte injunction order ("Ex-Parte Order") in favour of JREMT in the Interim Injunction Application.
- (iii) On 26 January 2023, AGSB filed an application to set-aside the Ex-Parte Order ("Setting Aside Application").
- (iv) On 31 January 2023, the court granted an interim injunction in the Originating Summons in favour of AGSB restraining JREMT from presenting a winding up petition against AGSB pending the disposal of the Originating Summons. The decision in respect of the Originating Summons is fixed on 20 February 2023.
- (v) Directions in respect of JREMT's counterclaim will also be given on 20 February 2023.
- (vi) On 10 February 2023, the court granted an ad-interim injunction order in favour of JREMT in the Interim Injunction Application, pending the disposal of the Interim Injunction Application (inter-partes) and the Setting Aside Application.
- (vii) Hearing and/or decision of the Interim Injunction Application and the Setting Aside Application are fixed on 24 February 2023.
- (viii) AGSB's originating summons was allowed on 20 February 2023.
- (ix) JREMT's application for interim injunction to preserve the sum of RM22,363,243.07 was dismissed on 24.02.2023.
- (x) AGSB's application to set aside the ex-parte order dated 20 February 2023 was allowed on 24 February 2023.

Furthermore, Salcon also inform that on 25 January 2023, AGSB filed a writ against JREMT (Civil Suit No.: BA-22NCvC-41-01/2023)("Suit") endorsed with Statement of Claim. In the Suit, AGSB alleged that JREMT did not purchase one (1) billion pieces of gloves from AGSB as stated in the Contract and therefore JREMT was in breach of the Contract.

In this Suit, AGSB claims:

- (a) a declaration that JREMT breached the Contract;
- (b) an order that JREMT pays AGSB the sum of RM74,654,583.90, being loss of expenditure;
- (c) an order that JREMT pays AGSB the sum of RM99,325,563.00, being loss of profit;
- (d) damages for breach of contract;
- (e) compensation for breach of contract;
- (f) interest;
- (g) costs;
- (h) such further or other relief as the Court deems fit.

JREMT is advised by its solicitors that the Suit is non-meritorious and JREMT shall vigorously defend the Suit.

JREMT had on 31 January 2023 filed its Memorandum of Appearance. The parties of the Suit are now exchanging its pleadings

**5. Material Changes in the Results of the Current Quarter compared to that of the Preceding Quarter**

	Current Quarter RM'000	Immediate Preceding Quarter RM'000	Changes %
	31/3/2026	31/12/2025	
Revenue	70,723	73,740	-4%
Operating Profit/(Loss)	(3,552)	2,305	-254%
Profit/(Loss) Before Interest and Tax	(1,952)	5,527	-135%
Profit/(Loss) Before Tax	(3,179)	3,809	-183%
Profit/(Loss) For The Period	(3,217)	2,421	-233%
Profit/(Loss) Attributable to Ordinary Equity Holders of the Parent	(453)	6,043	-107%

For the current quarter, despite positive growth in most divisions, the Group's total revenue decreased by 4% to RM70.72 million, primarily attributable to the recognition of construction revenue under IFRIC 12 in relation to a solar concession project in the immediate preceding quarter. The Group reported a loss before tax of RM3.18 million, compared to a profit before tax of RM3.81 million in the immediate preceding quarter. The variance was mainly due to higher profit margins from construction projects and higher unrealised fair value gains on other investments recorded in the immediate preceding quarter.

The revenue recorded in the Construction Division was RM47.70 million, representing a 12% increase from the immediate preceding quarter. The Division recorded a loss before tax of RM1.93 million in the current quarter as compared to profit before tax of RM4.33 million in the immediate preceding quarter. The increase was primarily due to higher profit margins from construction projects during the immediate preceding quarter.

Revenue in the Glove Manufacturing Division decreased marginally from RM9.19 million to RM9.18 million compared to the immediate preceding quarter. The Division recorded a lower loss before tax of RM1.14 million in the current quarter, compared to a loss before tax of RM1.34 million in the immediate preceding quarter, mainly due to lower operating expenses incurred during the current quarter.

The Healthcare Division recorded a 3% increase in revenue to RM11.08 million, compared to RM10.73 million in the immediate preceding quarter, driven by higher contributions from the dental clinics. The Division posted a lower loss before tax of RM4.79 million in the current quarter, compared to a loss before tax of RM6.44 million in the previous quarter. The reduced loss was primarily attributable to higher start-up and operating costs incurred for new clinics in the immediate preceding quarter.

In the Property Development Division, no revenue was recorded in both the current quarter and the immediate preceding quarter. The Division reported a loss before tax of RM615,000, compared to a profit before tax of RM1.93 million in the immediate preceding quarter, mainly due to an audit adjustment recognised in the immediate preceding quarter in relation to interest expenses previously capitalised, amounting to RM1.45 million.

Revenue for the Trading and Services Division decreased by 10% to RM2.27 million, compared to RM2.52 million in the immediate preceding quarter, mainly attributable to lower revenue contribution from the transportation services arm during the current quarter. Nevertheless, the Division recorded a



profit before tax of RM1.02 million, compared to a loss before tax of RM2.34 million in the immediate preceding quarter, mainly due to higher operating expenses incurred during the immediate preceding quarter.

In the Renewable Energy Division, revenue recorded in the current quarter was RM462,000, representing a 95% decrease compared to RM8.81 million in the immediate preceding quarter. The Division recorded a loss before tax of RM107,000 in the current quarter, compared to a profit before tax of RM1.27 million in the immediate preceding quarter. The notable variance in both revenue and profit before tax was mainly attributable to the recognition of construction revenue pursuant to IFRIC 12 in relation to a solar concession project during the immediate preceding quarter.

The Investment Holdings Division recorded lower revenue of RM33,000 in the current quarter, compared to RM45,000 in the immediate preceding quarter, due to lower dividend income from other investments. Profit before tax for the Division decreased by 31% to RM4.39 million, compared to RM6.39 million in the immediate preceding quarter, primarily due to lower fair value gains on other investments recorded in the current quarter.

## 6. Review of Performance of the Company and its Principal Subsidiaries

	Individual Period (1st Quarter)		Changes %	3 Months Ended		Changes %
	Current Year Quarter RM'000	Preceding Year Corresponding Quarter RM'000		Current Year Cumulative Quarter RM'000	Preceding Year Cumulative Quarter RM'000	
	31/3/2026	31/3/2025		31/3/2026	31/3/2025	
Revenue	70,723	181,098	-61%	70,723	181,098	-61%
Operating Profit/(Loss)	(3,552)	14,569	-124%	(3,552)	14,569	-124%
Profit/(Loss) Before Interest and Tax	(1,952)	17,549	-111%	(1,952)	17,549	-111%
Profit/(Loss) Before Tax	(3,179)	16,512	-119%	(3,179)	16,512	-119%
Profit/(Loss) For The Period	(3,217)	11,414	-128%	(3,217)	11,414	-128%
Profit/(Loss) Attributable to Ordinary Equity Holders of the Parent	(453)	13,124	-103%	(453)	13,124	-103%

For the current quarter under review, the Group recorded a lower revenue of RM70.23 million, compared to RM181.10 million in the corresponding quarter of the preceding year. A loss before tax of RM3.18 million was recorded in the current quarter, compared with a profit before tax of RM16.51 million in the corresponding quarter of the preceding year. The significant variances were mainly attributable to the recognition of landowner's entitlement by the Property Development Division.

In the Construction Division, revenue recorded in the current quarter was RM47.70 million, representing a 38% increase compared to RM34.69 million in the corresponding quarter of the preceding year. The increase was mainly attributable to lower project completion recorded during the corresponding quarter of the preceding year. The Division recorded a higher loss before tax of RM1.93 million in the current quarter, compared to a loss before tax of RM506,000 in the same quarter of the preceding year, mainly due to higher operating expenses incurred during the current quarter.



In the Glove Manufacturing Division, revenue decreased by 23% to RM9.18 million, from RM11.91 million in the corresponding quarter of the preceding year. The Division recorded a loss before tax of RM1.14 million in the current quarter, compared to a profit before tax of RM37,000 in the same quarter of the preceding year, mainly due to lower sales in the current quarter.

In the Healthcare Division, revenue and loss before tax for the current quarter were RM11.08 million and RM4.79 million respectively, compared to revenue of RM3.21 million and a loss before tax of RM1.21 million in the corresponding quarter of the preceding year. The significant variances were mainly due to the Healthcare Division having expanded its range of services, namely dental, general practitioner, aesthetic and wellness centres. Many of the branches have commenced business this year, and most branches have been in operation for less than 6 months. This expansion generated higher revenue but also resulted in higher start-up costs compared to the corresponding quarter of the preceding year. As outlets mature, cash flow deficit will narrow down and is expected to stabilise.

The Property Development Division recorded nil revenue and a loss before tax of RM615,000 in the current quarter, compared to revenue of RM128.67 million and a profit before tax of RM20.41 million in the corresponding quarter of the preceding year, mainly due to the recognition of deferred proceeds in the preceding year.

In the Trading and Services Division, revenue decreased by 23% to RM2.27 million in the current quarter, compared to RM2.95 million in the corresponding quarter of the preceding year, mainly attributable to lower revenue contribution from the transportation services arm during the current quarter. The Division recorded a lower profit before tax of RM1.02 million in the current quarter, compared to a profit before tax of RM1.53 million in the corresponding quarter of the preceding year, mainly due to higher operating expenses incurred during the current quarter.

In the Renewable Energy Division, revenue increased by 16% to RM462,000 from RM398,000 in the corresponding quarter of the preceding year. The Division recorded a lower loss before tax of RM107,000 in the current quarter, compared to a loss before tax of RM606,000 in the same quarter of the preceding year, mainly due to lower operating expenses incurred during the current quarter.

The Investment Holdings Division recorded lower revenue of RM33,000 in the current quarter, compared to RM74,000 in the corresponding quarter of the preceding year, due to lower dividend income from other investments. Profit before tax for the Division increased significantly to RM4.39 million, compared to a loss before tax of RM3.13 million in the corresponding quarter of the preceding year, primarily due to higher fair value gains on other investments recorded in the current quarter.

## **7. Prospects**

In the near term, market conditions are expected to remain volatile amid ongoing global geopolitical uncertainties.

The Water and Wastewater segment is currently undertaking various water and wastewater projects having outstanding book order value of RM458 million. These projects are scheduled for completion within end of 2026 and 2029. The Group continues to tender for other infrastructure projects to strengthen its order book. Notwithstanding this, the segment remains affected by escalating construction costs and procurement challenges arising from ongoing global economic pressures, which the Group continues to monitor and manage closely.

The performance of the Technology Services segment remains resilient underpinned by demand for connectivity solutions. The Group will focus on strengthening its connectivity offerings, particularly along rail transit corridors while supporting telecommunications and enterprise customers.

Moving forward, the Group remains focused on its growth strategies, leveraging its core capabilities in infrastructure and related services to drive sustainable growth and long-term value creation.



**8. Variance of Profit Forecast / Profit Guarantee**

Not applicable as there was no profit forecast or profit guarantee issued.

**9. Financial instruments - derivatives**

As at 31 March 2026, the Group has no outstanding foreign currency forward contracts under derivative financial instruments.

**10. Earnings Per Share**

The basic and diluted earnings per share have been calculated based on the consolidated net profit attributable to equity holders of the parent for the period and the weighted average number of ordinary shares outstanding during the period as follows:

**Basic earnings per shares**

	Current Quarter Ended 31/03/2026	Comparative Quarter Ended 31/03/2025	Cumulative Quarter To-date	
			31/03/2026	31/03/2025
(Loss)/Profit attributable to equity holders of the parent (RM'000)	(453)	13,124	(453)	13,124
<u>Weighted average number of ordinary shares</u>				
Issued ordinary shares at beginning of period ('000)	<u>1,135,266</u>	<u>1,035,118</u>	<u>1,135,266</u>	<u>1,035,118</u>
Effect of warrants exercised during the period ('000)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Weighted average number of ordinary shares ('000)	<u>1,135,266</u>	<u>1,035,118</u>	<u>1,135,266</u>	<u>1,035,118</u>
Basic earnings per share (sen)	(0.04)	1.27	(0.04)	1.27



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**11. Notes to the Condensed Consolidated Statement of Comprehensive Income**

Profit before tax arrived at after (charging)/crediting the followings items:

	Current Quarter Ended 31/03/2026 RM'000	Cumulative Quarter Ended 31/03/2026 RM'000
Net realised foreign exchange gain/(loss)	(152)	(152)
Net unrealised foreign exchange gain/(loss)	(1,019)	(1,019)
Depreciation and amortization	(4,984)	(4,984)
	<u>(6,155)</u>	<u>(6,155)</u>

**Authorisation for Issue**

The interim financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 21 May 2026.

**ON BEHALF OF THE BOARD**

**TAN SRI DATO' TEE TIAM LEE**  
Executive Deputy Chairman

Selangor Darul Ehsan  
21 May 2026